



# Hindsight is 20/20:

## Lessons Learned from Reactive Chemical Incidents

Amy E. Theis, PE

AcuTech Group, Inc.

# Amy E Theis, PE (she/her)

- B.S. Chemical Engineering, University of Iowa
- AcuTech, Group Inc. - Central Business Unit Leader and Principal Engineer
- 25+ years in Process Safety Consulting
- PHA/HAZOP/LOPA facilitator, NFPA code compliance, PSM/RMP audits & PSM program development
- Specialty experience in reactive chemical hazards, combustible dust, flammable liquids, UN/DOT transportation of dangerous goods and emergency relief system design for reactive systems



# Agenda

Incident Reviews

Common Causes

Reactivity Management Strategy

Key Takeaways

# Storage Incident at MGPI

- Bulk truck unloaded material into wrong tank and incompatible materials reacted to form a chlorine gas cloud
- 11,000 residents sheltered, 140 people sought medical attention



Credit: US CSB Video MGPI



# Storage Incident at MGPI

## Human Factors

- Labeling
- Proximity

## Equipment

- No automated or remote shut off valves
- Design of chemical transfer equipment

## Training

- Chemical unloading procedures
- Emergency planning

# Process Incident at AB Specialty Silicones

- Incorrect material loaded into tank and incompatible materials reacted to form hydrogen which was ignited, resulting in an explosion and fire
- 4 employees were fatally injured, significant damage to production area



Credit: US CSB Video AB Specialty Silicones

# Process Incident at AB Specialty Silicones

## Policies & Procedures

- Hazard analysis program was not well implemented
- Inadequate methods for storage and handling of incompatible materials
- Process safety culture weakness

## Equipment

- Inadequate ventilation system design
- Lack of gas detection and alarm system

# Common Issues



Did not involve chemicals covered by OSHA PSM or EPA RMP



Failure to identify hazards and consequences for chemical reactivity



Procedures and training



Evaluation and design of safeguards



Equipment and building design concerns



Emergency preparedness



# Reactivity Management Strategy



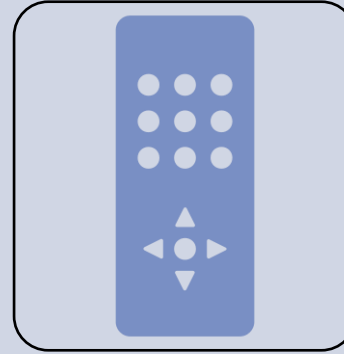
## Identify

- Collect reactivity hazard information
- Identify chemical reactivity hazards



## Evaluate

- Test for chemical reactivity
- Assess chemical reactivity risks



## Control

- Identify process controls and safeguards
- Document chemical reactivity risks
- Communicate and train



## Maintain

- Investigate incidents
- Review
- Audit
- Manage change
- Continuous improvement

# Identify Reactivity – Define the Scope



## Process Vessels

Intentional Chemistry

Batch Additions

Blending



## Storage Tanks

Tank Farms

Loading/Unloading

Manifolds

# Collect Reactivity Information

SDS review

Manufacturer technical  
information

Wiley's Guide to  
Chemical  
Incompatibilities

Chemical reactivity  
worksheet/CAMEO

Bretherick's, Handbook  
of Reactive Chemical  
Hazards

Sax, Dangerous  
Properties of Industrial  
Materials

# Single Component Hazards



Flammability



Polymerizable  
(self-reactive)



Strong Oxidizing  
Agent



Water-Reactive



Pyrophoric



Peroxidizable  
Compound

# Chemical Interactivity Hazards

- Chemical Reactivity Worksheet/CAMEO
- Results can be conservative
- Create for each scope
- Limited to 1:1 interactions
- Use as first pass screening

Print Chart								
Export Chart Data								
NFPA				Chemical Pairs				
Health	Flammability	Instability	Special	MPGI Compatibility Chart				
				ACETIC ANHYDRIDE	PROPYLENE OXIDE	SODIUM HYDROXIDE SOLUTION	SODIUM HYPOCHLORITE	SULFURIC ACID
3	2	1		ACETIC ANHYDRIDE				
3	4	2		PROPYLENE OXIDE	N	SR		
3	0	1		SODIUM HYDROXIDE SOLUTION	N	N		
				SODIUM HYPOCHLORITE	N	N	N	
3	0	2	2	SULFURIC ACID	N	N	N	N

Credit: Export from AIChE Chemical Reactivity Worksheet

# Develop Reactivity Scenarios

Loss of utilities

Process upset

Energy input variation

Mechanical failure

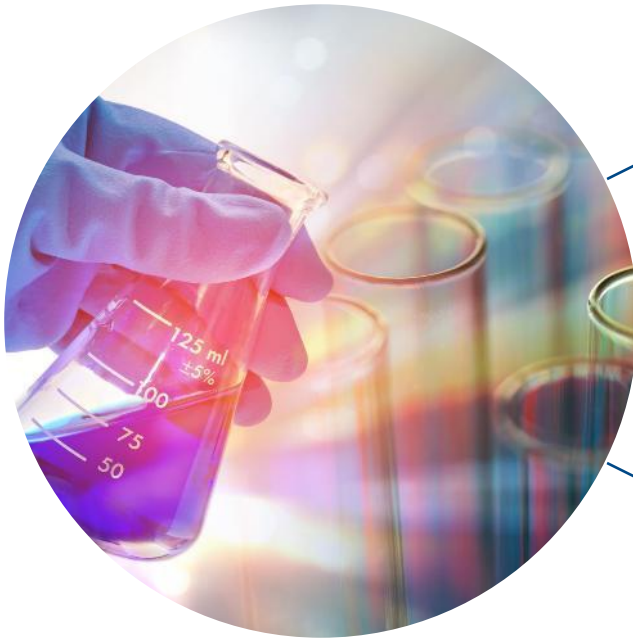
Inadvertent mixing

Human error

Other



# Perform Testing to Characterize Reactivity



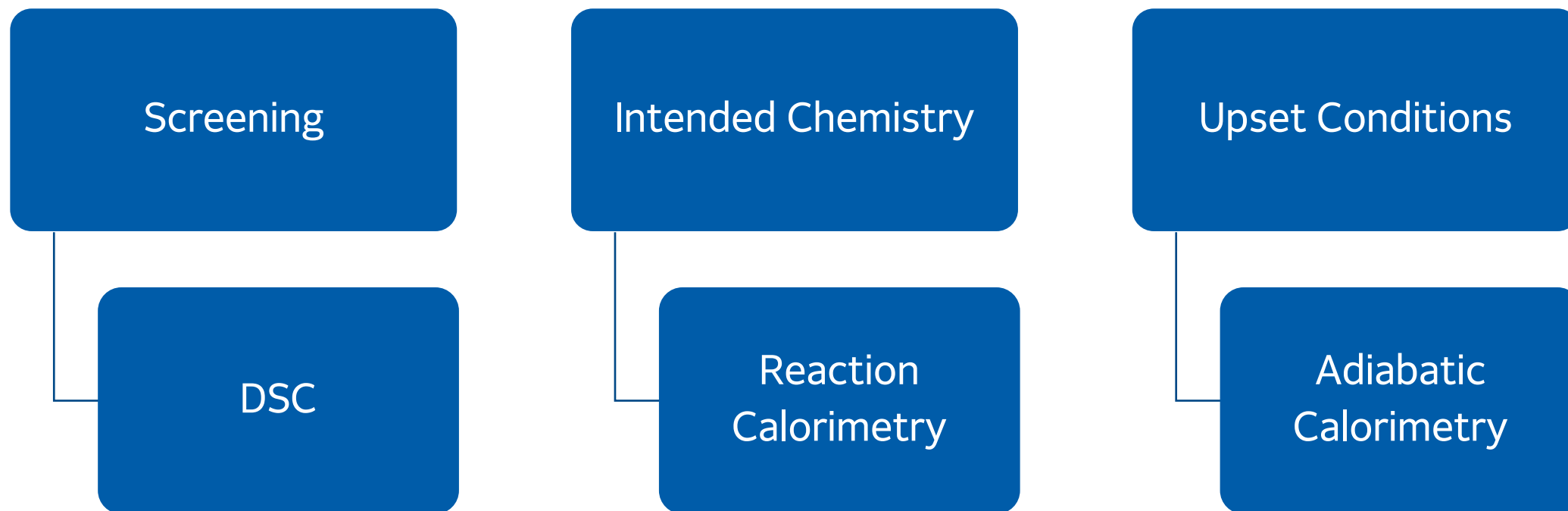
## Gas production

- Flammable or toxic gas
- How much
- How fast

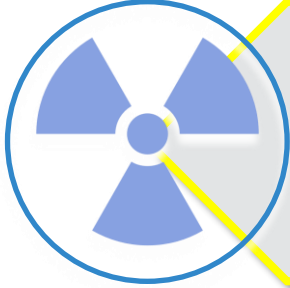
## Energy release

- How much
- How fast

# Testing Methodology



# Evaluate Consequences



Toxic Gas Release



Flammable - Explosion



Flammable – Fire

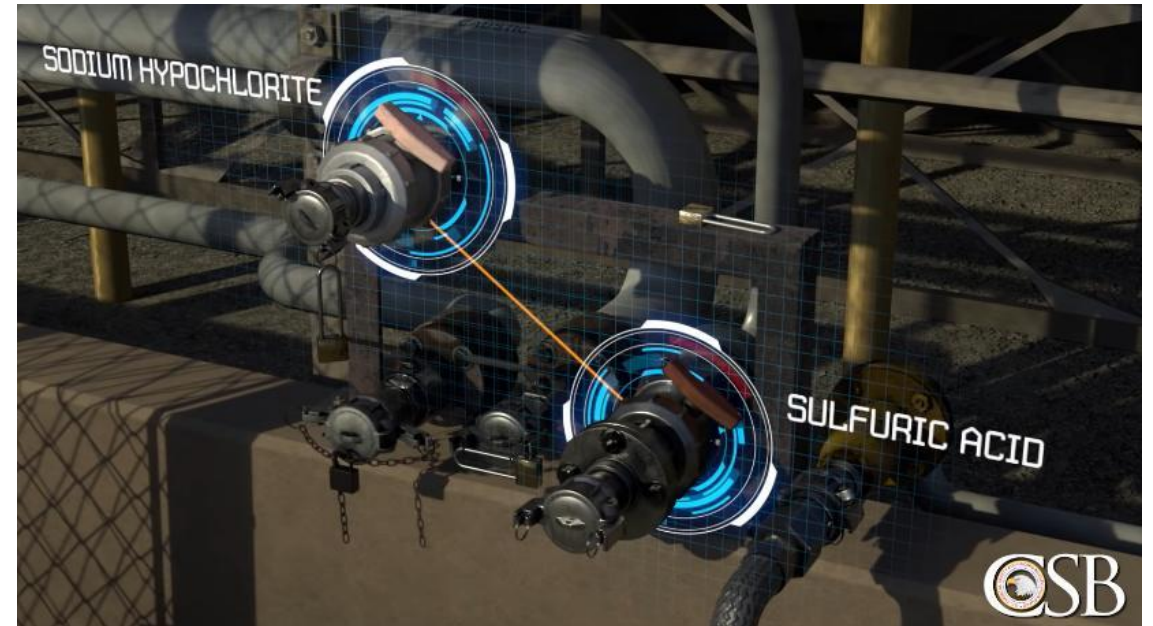
# Process Hazard Analysis: Evaluate the Risk

- Upset scenario: Identify credible scenarios – be specific
- Severity: What is the worst potential consequence
- Safeguards: Identify current preventive or mitigative measures

- Evaluate: are current safeguards adequate to minimize risk to an acceptable level

# Human Factors

- Field
  - Accessibility, clarity, layout
- Control room
  - Displays, alarms
- Labeling
  - Clear, consistent
- Procedures
  - Clear, consistent
- Workload
  - Regular & emergency operations



Credit: US CSB Video MGPI



# Weather Extremes

- Flooding
- Tornado
- Hurricane
- Earthquake
- Cold Weather
- Hot Weather





# Identify and Implement Safeguards

Interlocks

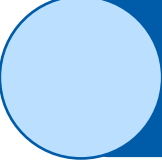
Gas Detection/Alarm

Emergency Relief System Design

Equipment Design Considerations

Procedures

# Maintain the Reactivity Program

-  Investigate Incidents
-  Management Review
-  Audit
-  Manage Change
-  Continuous Improvement

# Reactivity Hazard Management Summary

- Identify reactivity hazards
- Evaluate consequences
- Control with safeguards
- Maintain the reactivity program





**HEADQUARTERS**

1750 Tysons Blvd, Suite 200  
McLean, VA 22102  
USA

**EMAIL ADDRESS**

[atheis@acutech-consulting.com](mailto:atheis@acutech-consulting.com)

**WEBSITE**

[www.acutech-consulting.com](http://www.acutech-consulting.com)